

A bureaucracy-vs-democracy podcast, plus a perspective-shifting profile

Recommended Reading from Tech Founders

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By Recommended Reading from Tech Founders • February 23, 2026

Two organic picks: Elon Musk shares an Apple Podcasts episode framed around “Bureaucracy not Democracy,” and Patrick O’Shaughnessy points to a Joshua Kushner profile (by @JeremySternLA) for a perspective-resetting family story.

Most compelling recommendation: a provocation on who governs

Apple Podcasts episode (podcast)

- **Title:** Not specified in the post (Apple Podcasts episode link shared) ¹
- **Content type:** Podcast episode ²
- **Author/creator:** Not specified in the post ³
- **Link/URL:** <https://podcasts.apple.com/us/podcast/history-102-with-whatifalthis-rudyard-lynch-and/id1730633913?i=1000750541316> ⁴
- **Who recommended it:** Elon Musk ⁵
- **Key takeaway (as shared):**

“We are ruled by Bureaucracy not Democracy” ⁶

- **Why it matters:** Musk frames the episode as a lens on governance through bureaucracy vs. democracy—useful if you’re trying to reason

¹ post by @elonmusk

² post by @elonmusk

³ post by @elonmusk

⁴ post by @elonmusk

⁵ post by @elonmusk

⁶ post by @elonmusk

about how decisions actually get made (versus how they're supposed to be made) ⁷.

Also worth saving: a story that resets your perspective

JeremySternLA's profile of Joshua Kushner (profile/article)

- **Title:** Not specified in the post ⁸
 - **Content type:** Profile/article (as described by the recommender) ⁹
 - **Author/creator:** @JeremySternLA ¹⁰
 - **Link/URL:** Not provided in the post ¹¹
 - **Who recommended it:** Patrick O'Shaughnessy (@patrick_oshag) ¹²
 - **Key takeaway (as shared):** O'Shaughnessy highlights "the story of Josh's grandmother," calling it "truly remarkable" and saying it teaches "the powerful lesson of perspective" ¹³.
 - **Why it matters:** If you're collecting high-signal reading that shapes judgment (not just tactics), this is flagged as a perspective-shifting narrative within a profile format ¹⁴.
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Sources

1. post by @elonmusk
2. post by @patrick_oshag

⁷ post by @elonmusk

⁸ post by @patrick_oshag

⁹ post by @patrick_oshag

¹⁰ post by @patrick_oshag

¹¹ post by @patrick_oshag

¹² post by @patrick_oshag

¹³ post by @patrick_oshag

¹⁴ post by @patrick_oshag